Town of Wayne
Board of Selectmen

MEMBERS: Gary Kenny, Stephanie Haines, Stephen Saunders, Peter Ault and Don Welsh

Meeting Agenda

Date: Tuesday, October 7, 2014
Time: 6:30 PM
Place: Wayne Elementary School – Gymnasium

Call Meeting to Order.

Pledge of Allegiance.

Selectmen Present / Quorum.

Meeting Minutes.

a. **Consider approving of meeting minutes of the Wayne Board of Selectmen – September 23, 2014.**

MOTION: Move the Board to approve meeting minutes of the Wayne Board of Selectmen – September 23, 2014.

Warrants.

a. **Consider approving of Payroll Warrant #16.**

   Manager Recommendation: Move the Board to approve Payroll Warrant #16.

b. **Consider approving of Accounts Payable Warrant #17.**

   Manager Recommendation: Move the Board to approve Accounts Payable Warrant #17.

Business Agenda.

a. **Discuss Sale of Used Fire Truck**

   Manager Recommendation: Take any action as needed.

b. **Consider signing Special Town Meeting Warrant.**

   Manager Recommendation: Move the Board to sign the Special Town Meeting Warrant.

c. **PUBLIC HEARING: Public comments on Draft Comprehensive Plan: Goals & Strategies**

   Manager Recommendation: Move the Board to open a public hearing seeking public comments on draft Comprehensive Plan: Goals & Strategies.

   Manager Recommendation: Move the Board to close a public hearing seeking public comments on draft Comprehensive Plan: Goals & Strategies.

d. **Consider accept resignation of Don Welsh to the Budget Committee.**

   Manager Recommendation: Move the Board to accept the resignation of Don Welsh to Budget Committee.

e. **Consider authorizing the Town Manager and the Chair/ Vice-Chair of the Board of Selectmen to sign the Independent Financial Auditor's Letter of Representation.**

Manager Recommendation: Move the Board to authorize the Town Manager and the Chair/ Vice-Chair of the Board of Selectmen to sign the Independent Financial Auditor's Letter of Representation.

f. **Consider Jamie Ault's Proposal to landscape the flagpole at the Park at the Mill Pond.**

Manager Recommendation: Move the Board to adopt Jamie's Ault Proposal to landscape the flagpole at the Park at Mill Pond.

g. **Discuss the Proposed Beaver Exclusion at Old Winthrop Road culvert near dry hydrant.**

Manager Recommendation: Take any action as needed.

h. **Discuss Maine Line Fence Proposal for Guardrails on Old Winthrop Road and Mount Pisgah Road.**

Manager Recommendation: Move the Board to engage with Maine Line Fence for Guardrails on Old Winthrop Road and Mount Pisgah Road.

Supplements / Abatements.

Town Manager Report.

Board Member Reports.

Public Comments.

Adjourn.

The next regularly scheduled **Board of Selectmen Meeting** is scheduled for **Tuesday October 21, 2014** at **6:30 PM** at the Wayne Elementary School - Gym.

Town of Wayne, Maine
Select Board Meeting Minutes
Tuesday September 23, 2014
Wayne Elementary School

Call Meeting to Order/ Selectmen Present
Gary Kenny determined quorum and called meeting to order at 6:33 PM with the following members present: Peter Ault, Stephanie Haines, Gary Kenny, Stephen Saunders, and Donald Welsh.
Others Present: Aaron Chrostowsky, Town Manager and Cathy Cook, Town Clerk

Audience: Teco Brown, Bruce Burleigh, Peter Davis, Jareb Dyer, Steve Hall, Chris McKee, Bruce Mercier, Kevin O'Rourke, Richard Spencer, Robert Stephenson, and Douglas Stevenson, Ford Stevenson, Taylor Stevenson, Thomas Stevenson, James Welch

Pledge of Allegiance
Meeting Minutes

a. A motion was made to approve the meeting minutes of the Board of Selectmen meeting on September 9, 2014. (Saunders/ Welsh) (4/1) Haines abstained

Warrants

b. The Board approved Warrant #14 (Accounts Payable) in the amount of $31,264.03. (Welch/Haines)(5/0)
c. The Board approved Warrant #15 (Accounts Payable) in the amount of $11,310.50. (Welch/Haines)(5/0)
d. The Board approved Payroll Warrant #12 (Payroll) in the amount of $5,848.64. (Welsh/ Saunders) (5/0)

Business Agenda

a. Mooring Update. Chris stated the Androscoggin Yacht Club has worked hard to move moorings to open a channel into the cove. They removed moorings away from Davis property shoreline area. Peter Davis stated he was not satisfied with the Town's response to his complaints and says he wants more done to preserve the aquatic plants and ecology of the lake as well as suggesting a Harbor Master. The Board asked Peter to continue to work with the Yacht Club on issues and that they do not want to pursue a Harbor Master at this time. The Board commended the Yacht Club for working hard to move and check all the moorings.

b. The Board made a move to authorize the Town Manager to sign "Contract for Ambulance Service," with Winthrop Ambulance. (Haines/Saunders) (5/0)
c. The Board was moved to authorize the Town Manager to submit MMA Risk Management Services-Safety Enhancement Grant Program for a Fire Department Thermal Imaging Camera. (Haines/Welsh) (5/0)
d. Road Work update. See attached packet for work plan and letter to residents.
e. Discussed Potential Budget Committee Vacancy.
f. Purchase a New Fire Truck. The Board moved to authorize spending from the Fire Truck Capital Reserve Fund in the amount of $300,000 on a new Fire Truck at the price of $343,531 with balance to be raised at Special Town Meeting." Town Manager was requested to schedule a Special Town Meeting. (Saunders/Haines) (5/0)

The Board entered Executive Session – 1 MRSA §405(6)A ~ Personnel Matter, Re: Town Manager & Animal Control Officer at 8:25 PM. (Welsh/Haines) (5/0).

The Board exited Executive Session – 1 MRSA §405(6)A ~ Personnel Matter, Re: Town Manager & Animal Control Officer at 8:58 PM. (Sauders/Haines) (5/0).

No action taken as a result of Executive Session.

Supplements / Abatements:

Rhonda Smith, Abatement (2014) in the amount of $333.38. (Ault/Haines) (5/0).
Doug Stevenson, Abatement (2014) in the amount of $270.16. (Ault/Welsh) (5/0).
Lorna Doone, Supplemental (2012), in the amount of $56.20. (Ault/Welsh) (4/0/1) (Kenny abstaining).
Lorna Doone, Supplemental (2013), in the amount of $56.80. (Ault/Welsh) (4/0/1) (Kenny abstaining).
Lorna Doone, Supplemental (2014), in the amount of $57.48. (Ault/Welsh) (4/0/1) (Kenny abstaining).

Town Manager Report: None

Board Member Reports: None

Public Comments:

a. Steve Hall complained about speeding near Tempy Bridge on Mt. Pisgah Road. Town Manager stated he will schedule a Sheriff Patrol.

b. Peter Davis asked about Speed Hump and suggested speed problem closer to Gott Road entrance, so that exiting Gott Road is dangerous.

Adjourn.
Motion to Adjourn at 9:07 PM. (Welsh/Haines) (5/0)

The next Select Board Meeting is scheduled for Tuesday, October 7, 2014 at 6:30 p.m. at the Wayne Elementary School Gym.

Recorded by:
Cathy Cook, Town Clerk

Select Board Members

Gary Kenny	Stephanie Haines
Stephen Saunders	Peter Ault
Don Welsh	

Town of Wayne

P.O. Box 400; 48 Pond Road
Wayne, ME 04284
Phone: (207) 685-4983 Fax: (207) 685-3836
http://www.waynemaine.org

Used Fire Truck for Sale.

The Town of Wayne, Maine is accepting bids for the purchase of a used fire truck. Each bid must be in writing and in a sealed envelope marked "Used Fire Truck Bid" on the outside of the envelope. The Board of Selectmen must receive all bids no later than **1:00 PM** on **Thursday October 2, 2014**. Late, faxed, or emailed bids will not be opened or considered.

Each bid must also include the bidder's name, mailing address and phone number and must be accompanied by a Bank Treasurer's Check made payable to "Town of Wayne, Maine" in the amount of at least the listed minimum bid price as a deposit for the bid. Each successful bidder's deposit will be credited to the total purchase price for the fire truck. Deposit checks will be returned to the unsuccessful bidders. Any bid that does not contain the proper deposit will be rejected. Submit bids to **Town Manager, Town of Wayne, 48 Pond Road, P.O. Box 400, Wayne, ME 04284.**

Bids will be opened, read aloud, reviewed **on Thursday October 2, 2014** at the Town Office. The bid will be awarded on **Tuesday October 7, 2014, Wayne Elementary School Gymnasium** at **6:30 PM** by the Board of Selectmen during their meeting. The Board of Selectmen reserves the right to reject any and / or all bids. Each successful bidder shall have 30 days from the date of bid acceptance to complete the purchase at the discretion of the Board of Selectmen. In the event that a successful bidder fails, for any reason, to complete the purchase in the time stated, the bid acceptance is void and the bidder's deposit shall be forfeited to the Town. The Board of Selectmen may thereafter negotiate a sale of the used fire truck with any or all-unsuccessful bidders.

The used fire truck for sale:

- Make/ Model: 1979 GMC Sierra 7000 --- FMC
- Powered: V-8
- Fuel: Gas
- Mileage: 22,564
- Tank: 750 gallon
- Pump: 1,000 GPM
- Warranty: AS IS, WITH ALL FAULTS
- Comments: Unsafe, Tow Away

Minimum Bid Price: $2,500

For more information, regarding the sale of the used fire truck, please don't hesitate to contact the Town Manager at (207) 685-4983 or townmanager@waynemaine.org.

Town of Wayne

P.O. Box 400; 48 Pond Road
Wayne, ME 04284
Phone: (207) 685-4983 Fax: (207) 685-3836
http://www.waynemaine.org

Used Fire Truck Sale
Bid Form

Please complete bid form and enclose with Bank Treasurer's Check made payable to the "**Town of Wayne, Maine**" in a sealed envelope labeled "**Used Fire Truck Bid**" with on the outside of the envelope. Complete bids are due on **1:00 PM** on **Thursday October 2, 2014** at the **Town of Wayne, P.O. Box 400 or 48 Pond Road, Wayne, ME 04284**. The Town of Wayne Board of Selectmen reserves the right to reject any and / or all bids.

Name: Dennis Bruen

Mailing Address: Mace Cottage Road
Readfield, ME 04

Phone: (207) 685-9603

Bid Amount: $ 2,600
Minimum Bid Price (at least)

To: Board of Selectmen
From: Aaron Chrostowsky, Town Manager
Re: Special Town Meeting Timeline
Date: August 20, 2014

Special Town Meeting -

Who: All Wayne registered voters
When: Tuesday November 18, 2014 at 6:00 PM
Where: Wayne Elementary School Gymnasium

Advertisement

- **Wayne Messenger "November 2014 Edition"**
  1. Advertise Special Town Meeting
- **Town website**
  1. Advertise Special Town Meeting (Fri. October 10, 2014)
  2. Post Information on proposed new fire truck (Friday Oct. 10, 2014)
  3. Post Financial Information on Fund Balance (Friday Oct. 10, 2014)
- **Post at 8 locations in town** (Friday October 10, 2014)
  (General Store, Post Office, Corner Store, Town Office, North Wayne Building, Library, Ladd Recreation and School)
  1. Advertise Special Town Meeting
- **Kennebec Journal** (Tues. November 11, 2014)

TOWN OF WAYNE
SPECIAL TOWN MEETING WARRANT
NOVEMBER 18, 2014

STATE OF MAINE
KENNEBEC, SS

To Cathy Cook, a resident in the Town of Wayne, County of Kennebec, and State of Maine:

GREETINGS:

In the name of the State of Maine, you are hereby required to notify and warn the voters in the Town of Wayne, in said County, qualified by law to vote in Town Affairs, to meet at the Wayne Elementary School - Gymnasium on Tuesday, November 18, 2014 at 6:00 PM to elect a Moderator to preside at said special town meeting and act on Article 2.

Article 1. To elect a Moderator to preside at said meeting.

Article 2. To see if the Town will vote to appropriate $50,000 from Undesignated Fund Balance to purchase a new fire truck?

Selectmen recommend acceptance of this article.

Given under our hands this 7th day of October 2014

Wayne Board of Selectmen

_____	_____	_____
Gary Kenny	Stephanie Haines	Stephen Saunders
_____	_____	
Peter Ault	Don Welsh	

Attest: A true copy of warrant entitled "Town of Wayne Special Town Meeting Warrant," as certified to me by municipal officers of Wayne on the _____ day of _____, 2014.

_____
Wayne Town Clerk

To: Comprehensive Plan Committee
From: Aaron Chrostowsky, Town Manager
Re: Comprehensive Plan Timeline
Date: August 20, 2014

Public Forum (Updated Vision Statement, Goals & Strategies)
Who: Joint Comprehensive Planning Committee and Board of Selectmen Meeting (Strategies & Goals)
When: Tuesday October 7, 2014 at 6:30 PM
Where: Wayne Elementary School Gymnasium

Advertisement

- **Wayne Messenger "September, October 2014 Edition"**
  1. Advertise Public Hearings
- **Town website** (Friday Sept. 7, 2014)
  1. Advertise Public Hearing
  2. Post Proposed Vision Statement, Goals & Strategies (updated)
- **Post at 8 locations in town** (Friday Sept. 5, 2014)
  (General Store, Post Office, Corner Store, Town Office, North Wayne Building, Library, Ladd Recreation and School)
  1. Advertise Public Hearing

Public Hearing (Final)
Who: Joint Comprehensive Planning Committee and Board of Selectmen Meeting (Final Draft Document)
When: Tuesday November 18, 2014 at 6:30 PM
Where: Wayne Elementary School Gymnasium

Advertisement

- **Wayne Messenger "October & November 2014 Edition"**
  1. Advertise Public Hearing
- **Winthrop Advertiser "October 2014 Edition"**
  1. Advertise Public Hearing
- **Town website**
  1. Advertise Public Hearing (Wed. August 27, 2014)
  2. Post Proposed Comprehensive Plan Document (Friday Oct. 17, 2014)
- **Post at 8 locations in town** (Friday Sept. 18, 2014)
  (General Store, Post Office, Corner Store, Town Office, North Wayne Building, Library, Ladd Recreation and School)
  1. Advertise Public Hearing
- **Legal Notice in Kennebec Journal** (Sat. October 18, 2014)
  (30-days prior to public hearing)
  1. Advertise Public Hearing

Wayne Comprehensive Planning Committee: 2013-2014

The Comprehensive Planning Committee is an ad-hoc committee appointed in the winter of 2013 by the Board of Selectmen set-up for the purpose of updating the Town's 2001 Comprehensive Plan. The Town's Comprehensive Plan outlines the communities assets and land-use / development strategy.

Process

The Committee began its work with a briefing by a state official whose office administers the statewide program. During a series of monthly meetings, we talked with a variety of groups and individuals about issues and concerns. We heard presentations about the Village Area, the Fire Department, Cary Library, the Wayne Elementary School, Sustain Wayne, water quality in Wayne's lakes and streams, and a number of many other town related topics.

The Committee maintained regular communications with Lake Associations, other town committees, and with the Select Board. The Conservation Commission provided support on technical issues, assembling data on water quality trends and developing the materials on natural resources and environmental matters. Extensive information was assembled and reviewed at the meetings, dealing with economic and population changes, water quality trends, and financial and economic trends.

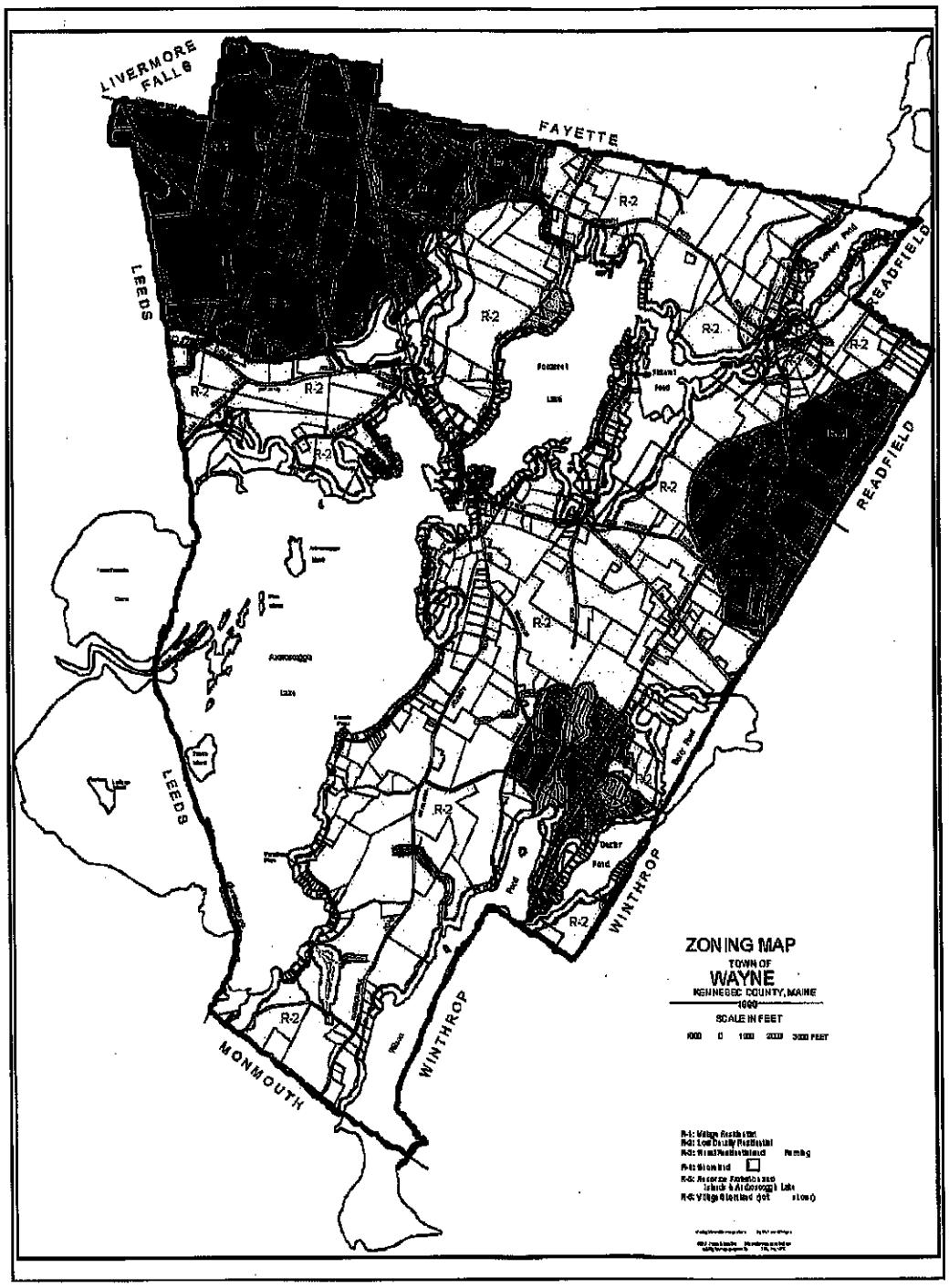
The Select Board will review a draft plan that incorporates comments from the public discussion and a formal public hearing will be held in the fall. Further revisions based on the hearing will follow. The Select Board will send a draft Plan to the state for its approval late in 2014. This will largely be a formal check to ensure compliance with the statues and regulations concerning local comprehensive plans. Whatever revisions are needed will be made and the Plan will be ready for an adoption vote at Town Meeting 2015.

The Select Board and the Committee welcome comments, issues to be raised, and suggestions at any time, in addition to the formal events noted above.

2013-2014 Comprehensive Committee members: **Board of Appeals:** Anne Huntington; **Planning Board**: Steve McLaughlin; **Conservation Commission:** Lloyd Irland; **Board of Selectmen:** Steve Saunders; **Members, at large:** Teco Brown, Dave Petell, Theresa Kerchner, Bruce Mercier. For more information, please don't hesitate to contact Theresa Kerchner, Chair, or Lloyd Irland, Co-Chair

Timeline 2014-2015

Wed. June 11, 2014	6:00 PM	Annual Town Meeting - General Update; Ladd Recreation Center
Wed. July 16, 2014	5:30 PM	Committee - Public Forum; Elementary School Gym
Wed. August 20, 2014	6:00 PM	Committee (work meeting); Elementary School Library
Wed. September 17, 2014	6:00 PM	Committee (work meeting); Elementary School Library
Tues. October 7, 2014	6:30 PM	Selectboard - Public Hearin; Elementary School Gym
Tues. October 21, 2014	6:30 PM	Selectboard - Public Hearing (if needed); Elementary School Gym
Wed. June 10, 2015	6:00 PM	Annual Town Meeting - Approval; Ladd Recreation Center


LIVERMORE FALLS
FAYETTE
LEEDS
READFIELD
READFIELD
LEEDS
WINTHROP
WINTHROP
MONMOUTH
R-2
ZONING MAP
TOWN OF
WAYNE
KENNEBEC COUNTY, MAINE
SCALE IN FEET

Wayne Comprehensive Plan, DRAFT Vision Statement

June 8, 2014 copy for

June 11, 2014 Wayne Town Meeting

In the future, Wayne will still be a small, rural town that people live in because of its natural and social environments, rather than for local employment. There may be an increase in the percentage of people who work from home, but the locations of job possibilities are not expected to change very much. There will be a stable tax base supported mostly by the homes and second homes of residents and visitors.

Municipal officials, staff, residents, and property owners will support programs and policies that will have a positive impact on the future of Wayne's water quality and therefore its economic base.

Farm acreage will continue to grow, primarily for local markets. Similarly, increased management of timberlands for local consumption of wood and value-added wood products may create new opportunities and challenges for Wayne. Through thoughtful planning, the Town will accommodate growth while conserving and enhancing the Town's natural assets, natural resource-based economies, and rural character.

The Town will profile its historic assets and at the same time will explore appropriate development opportunities to improve the community – in particular walkability and safety, Town-wide trail connections, including snowmobile trails, and restaurants and bed and breakfast establishments.

There will continue to be a strong sense of community. This will be easier and more natural if the Wayne Elementary School remains open. Wayne people will continue to help their neighbors in times of need. There will be social networks for young and old and those in between. These networks will continue to help attract and retain families and bring the community closer together. These will still include good schools, library services, outdoor recreation, social organizations, and community gathering buildings for social interaction. There may be renewed efforts to address housing needs for elderly citizens.

There will be undeveloped areas consisting of large tracts of open space that help maintain water quality, scenic views, wildlife habitats, and other related assets that residents enjoy. Trails for hiking and snowmobiling will be available.

Community and public buildings and facilities, including roads, bridges and dams, the Ladd Recreation Center, the Fire Departments buildings, the Town Office, the Library, Town historical buildings, the Churches and the Androscoggin Yacht Club will continue to be maintained to retain their serviceability and function. There will be public access to water bodies for recreational use.

PUBLIC FACILITIES AND SERVICES

Goals

1. **Maintain Wayne's public facilities and services and make needed improvements where feasible.**

Policies	Strategies	Responsibility / Date
1. **Assessing, planning conservation and development services.** Ensure that the residents of Wayne continue to receive high quality assessing, planning conservation and development services.	A. **Assessing.** Continue to utilize private contractors (RJD Appraisal) for meeting the assessing needs of Wayne but periodically evaluate whether need to change services.	Selectmen / Assessors / Ongoing
	B. **Code enforcement officer.** Continue to employ a part-time code enforcement officer. Expand hours of part-time code enforcement officer from 12 hours to 16 hours a week.	Selectmen / Town Manager / 2014
	C. **MUBEC - Building, Energy, Fire, Life Safety Codes.** Take steps to study and evaluate need to adopt Maine Uniform Building Codes in Wayne.	Selectmen / Ongoing
	D. **Coordinate planning, land-use conservation and development efforts.** Coordinate regularly (at least annually) planning, land-use conservation and developments with Planning Board, Board of Appeals and Conservation Commission.	Selectmen / Planning Board / Board of Appeals / Conservation Commission / Code Enforcement / Ongoing
	E. **Coordinate with regional water conservation and protection groups to conduct water quality improvement projects.** Consider collaborative studies in the area of water quality studies.	Conservation Commission / 2014
	F. **Consultant support.** Consider membership to Kennebec Council of Governments (KVCOG), using consultants to work with Town boards.	All Boards / Ongoing

2. General. Take steps to efficiently meet identified public facility and service needs.	**A. Partnering with other communities.** Continue partnering with other communities in the region in areas such as mutual aid for firefighting purposes, solid waste disposal and recycling, and public work services.	Selectmen / Town Manager / Ongoing
	B. Pay-as-you-go. To the extent possible if fiscally prudent, use grant funds, reserve funds and similar mechanisms to minimize borrowing for major public facility investments	Selectmen / Town Manager / Ongoing
	C. Municipal building. Develop plans for the replacement of the Town Office.	Selectmen / Facilities Committee / Town Manager / 2014
3. Emergency services. Ensure that the residents of Wayne continue to receive high quality emergency response services.	**A. Fire station.** Take steps to replace the Wayne Fire Station. Design a facility large enough to house current and future vehicles.	Selectmen / Facilities Committee / Fire Chief / 2014
	B. Firefighting capability. Continue to review Wayne's firefighting capabilities in light of population changes, financial constraints and numbers of volunteers, and make recommendations to the Town where appropriate.	Wayne Fire Department / Ongoing
	C. Mutual aid. Continue to participate in mutual aid agreements with other communities – Lakes Region Mutual Aid.	Wayne Fire Department / Ongoing
	D. Police protection. Continue to rely on the State Police and the Kennebec County Sheriff for police protection, but periodically evaluate whether need to change services.	Selectmen / Ongoing
	E. Ambulance services. Continue to rely on the Winthrop Ambulance Service for ambulance / emergency rescue service, but periodically evaluate whether need to change services.	Selectmen / Ongoing
	F. Local Emergency Management Agency. Take steps to write and train local emergency responders on new Emergency Operations Plan. Periodically evaluate whether need to upgrade.	Selectmen / Emergency Management Director / Ongoing
	G.	

4. **Solid waste**. Provide for an efficient system of solid waste disposal.	A. **Recycling.** Continue efforts to improve the quality of recycling services, and remind residents of recycling opportunities.	Joint Readfield and Wayne Solid Waste Committee / Ongoing
	B. **Fees.** Following improvement of recycling services, consider a fee system if voluntary recycling percentages do not improve.	Selectmen / Joint Readfield and Wayne Solid Waste Committee / Ongoing
5. **Education.** Ensure that students from Wayne receive a quality education.	A. **Wayne Elementary School.** Continue to advocate for local delivery of educational services for grades Pre-K through 5 at the Wayne Elementary School.	RSU #38 School Board / Wayne School Committee / Ongoing
6. **Road maintenance**. Provide for the maintenance of Town roads, ditches and lands in a cost-effective manner.	A. **Private contractors.** Continue to utilize private contractors for meeting the public works needs of Wayne.	Selectmen / Road Commissioner / Ongoing
	B. **5-year plan.** Create a 5-year Road Plan to allow for the continued upgrade of Town roads.	Selectmen / Road Commissioner / 2014
7. **Recreation**. Provide opportunities for recreation for the residents of Wayne.	A. **Ladd Recreation.** Continue to support the efforts of the Ladd Recreation Program to provide recreational programs and opportunities for the residents of Wayne.	Ladd Recreation Board / Ongoing
	B. **Town Parks**. Continue to maintain and study ways to improve accessibility / programs at Mill Pond Parks.	Selectmen / VCDAC / Ongoing
	C. **Water body access.** Maintain partnership with Androscoggin Yacht Club for Town boat launch to Lake Androscoggin. Consider acquiring property for public shoreland access.	Selectmen / Ongoing
8. **Library.** Provide opportunities for library services for residents and visitors to Wayne.	A. **Cary Memorial Library.** Continue to support the efforts of the Wayne Library Association to provide high quality library services for the residents and visitors of Wayne.	Library Board / Ongoing

MUNICIPAL FINANCES

Goals

1. **Plan for, finance and develop an efficient system of public facilities and services to accommodate anticipated growth and development.**

Policies	Strategies	Responsibility / Date
1. **Efficiency / cost effectiveness.** Finance existing and future facilities and services in a cost effective manner.	A. **Capital improvement program.** Implement the capital investment plan contained in the comprehensive plan by developing a capital improvement program.	Selectmen / Town Manager / 2014
	B. **Update of capital improvement program.** Review and/or update the capital improvement program annually or biennially.	Selectmen / Town Manager / Ongoing
	C. **Reserve accounts.** Continue to use reserve accounts, where appropriate, for major capital equipment, the purchase of land and improvement of Town facilities.	Selectmen / Town Manager / Ongoing
	D. **Regional initiatives.** Continue to explore additional opportunities for cost savings where feasible, such as the joint purchase of equipment and supplies and jointly using services.	Area Boards of Selectmen / RSU#38 / Area Town Managers / Ongoing
	E. **Investigate impact fees.** Investigate the experience of other communities in the use of water quality and public safety impact fees for new developments and determine the applicability to Wayne.	Selectmen / Town Manager / Ongoing
	F. **Schools.** Continue to advocate for fairness to small communities so as to minimize cost increases to the Town and continue to emphasize quality education for the students at Wayne Elementary School.	RSU#38Board / Wayne School Committee / Ongoing
2. **Grants.** Explore whether grants are available to assist in the funding of capital investments within the community.	A. **Grant availability**. Continue to explore the potential for using grants to help fund capital purchases.	Selectmen / Town Manager / Ongoing
3. **LD 1 limits.** Reduce Maine's tax burden by staying within LD 1 spending limits.	**(See 1.A. through 1.E. above.)**	

Local Economy: Goals, Policies & Strategies

Goals

1. **Promote, attract, retain, support the growth and potentially incentivize small businesses that strengthen our existing niches or economic clusters in the Winthrop Lakes regional economy such as agriculture (farms, orchards, vineyards, forestry), recreational (campgrounds, summer camps, golf courses, boating, sailing, kayaking, swimming, hiking) and creative economy (pottery, painting, photography, woodworking and antiques).**
2. **Maximize economic potential while capitalizing on and maintaining the Town's unique rural, natural and historic character.**
3. **Cooperate and coordinate with regional organizations with a focus on the development related issues that affect the Town.**
4. **While remaining connected to the region, work to become an independent and sustainable community.**

Policies	Strategies	Responsibility / Date
1. Village Center Development Advisory Committee (VCDAC).	**A. Appoint a group of interested residents to promote Village Center development.** Possible activities:	Selectmen / 2013
	• **Develop / set a Village Center boundary** (considering Wayne Elementary School, Town Office, State Boat Launch, Post Office, Androscoggin Yacht Club, Cary Library, Williams House, Village Center Fire Station, Wayne Community Church, and Ladd Recreation Center);	VCDAC & CEO / 2014
	• **Evaluate applicable zoning bylaws to improve the economic vitality of the Village Center;**	VCDAC & CEO / 2014
	• **Find new and develop existing recreational uses for the Mill Pond, surrounding parks and Village Center** (i.e. concerts, dances, movies, arts and crafts shows, and farmers market);	VCDAC & CEO / 2014
	• **Find new use for vacant buildings / structures** (i.e. dam, old masonic hall);	VCDAC & CEO / 2014
	• **Consider the development of historic center designation to maintain the rural historic charm of the Village Center;**	VCDAC / 2014
	• **Develop a marketing plan for Village Center** (i.e. map / brochure and/or website);	VCDAC / 2014
	• **Assess parking needs for the Village Center;**	VCDAC / 2014

1. Village Center Development Advisory Committee (cont.)	• **Study the feasibility of making the Village Center more accessible and safe for pedestrians – bike and pedestrian improvements;**	VCDAC / 2015
	• **Remove any slum and blight conditions existing within Village Center** (i.e. terminology used to obtain federal community development block grant funds);	VCDAC / Ongoing
	• **Consider improving any water quality and public health issues;**	VCDAC & CEO / Ongoing
	• **Review and assess impediments for small businesses to attract, retain and grow in the Village Center** e.g. liquor control ordinance).	VCDAC & CEO / Ongoing
2. Regional cooperation / coordination.	**A. Budget membership dues and appoint municipal representatives to communicate and advocate for Wayne related development issues:**	Selectmen / 2014
	• Winthrop Lakes Chamber of Commerce;	Town Manager / Other / Ongoing
	• Western Kennebec Economic Development Alliance;	Town Manager / Other / Ongoing
	• Kennebec Valley Council of Governments.	Town Manager / Other / Ongoing
3. Economic sustainability.	**A. While still remaining connected to the region, strive to become a community where residents don't have to drive and can work and telecommute from home, and can support local and regional food markets:**	
	• **Internet access.** Work with local communities, economic development agencies and communication companies to encourage expanded access to high speed internet and advanced communications in Wayne;	VCDAC / Sustain Wayne Ongoing
	• **Energy conservation and alternative energy.** Rewrite local zoning bylaws and building codes to encourage the development of energy conservation and alternative energy systems for private homes, camps and businesses;	Planning Board / Sustain Wayne / Ongoing

3. Economic sustainability (cont.)	• **Home occupation.** Continue to allow home occupations throughout the community, subject to registration with the Town and, where applicable, subject to the Land-Use Ordinance and Subdivision Ordinance;	Code Enforcement / Planning Board / Ongoing
	• **Community supported agriculture.** Work with local farmers / artisans to encourage them to bring their products to local markets;	Farmers Market / Sustain Wayne / Ongoing
	• **Local wood products and economies.** Support existing and new efforts to promote sustainable timber harvesting, developing wood products markets.	

Natural Resources

Goals

WCC = Wayne Conservation Commission

1. Protect wetlands and other sensitive areas for their natural values, water quality protection, and ecosystem values.

Policies	Strategies	Responsibility / Date
1. Maintain Zoning Ordinance and Map to reflect State regulatory changes and consider increased local protections as appropriate.	A. Review and amend the zoning ordinance and map as necessary to insure consistency with current DEP Chapter 1000 Guidelines regarding Shore Land Zoning	Planning Board / WCC support / 2015
	B. Amend the zoning ordinance to clarify the definition of "Wetlands". Consider including local protection for "Forested Wetlands" and for "Significant Wetlands greater than 5 acres".	Planning Board / WCC support / 2015
	C. Consider expanding the Resource Protection Zone to include areas defined as optional in the Chapter 1000 Guidelines.	Planning Board / Town Manager
	D. Confirm and map locations of rare/threatened plants and educate landowners about significance	WCC (note: survey on Muddy Pond planned for 2014)
	E. Continue policy of informing WCC when land use decisions could affect natural values.	Planning Board / CEO
	F. Map the final vernal pools once available.	WCC (expected by end of 2014)

2. Improve "housekeeping" on existing sources of sediment and nutrient runoff into lakes and streams.

Policies	Strategies	Responsibility / Date
1. Strengthen maintenance programs on Town roads and facilities.	A. Conduct road and culvert inventory and needs assessment.	Road Commissioner
	B. Ensure that culvert replacements give maximum attention to avoiding "hanging" culverts.	Road Commissioner
	C. Increase hours of CEO for more active assistance in identifying and solving problems in existing developments; enforcement action as necessary.	Select Board / Town Manager

2. Conduct "environmental audit" of Village area.	A. Develop problem analysis, RFP, and obtain professional inventory. Audit would identify problems and opportunities for reducing runoff, erosion, and other impacts of existing development	Select Board / Town Manager / WCC/VCDAC
3. Develop program to mitigate phosphorous and sediment runoff from private roads.	A. WCC, Planning Board, CEO work with Select Board; combination of education, information, cooperate in financial cost-sharing through associations, enforcement.	Groups listed / 2015

3. Support working lands (note: cross-reference the Open Space goal mentioned in Lands Use section).

Policies	Strategies	Responsibility / Date
1. Continue to support use of State programs for use-value taxation of open space, forests, and farmlands.	A. Education efforts for residents and property owners on protection of water quality, wetlands, working lands, deeryards; Lake Smart, Open Space tax programs.	WCC et al. / 2015
	B. Review zoning ordinance and other policies to identify and consider modifying any provisions that hinder working lands management and do not yield environmental or other benefits.	Planning Board / WCC

4. Environmental issues - land use.

Policies	Strategies	Responsibility / Date
1. Address strip sprawl issue.	A. Consider ways and means of maintaining natural views at key locations on roads entering / exiting Town .	WCC / Planning Board
2. Explore and develop collaboration with adjacent communities.	A. WCC to meet annually with conservation commissions in adjacent towns.	Same; immediate
	B. Improve communication with associations.	Same; immediate
3. Develop an Open Space and Outdoor Recreation Plan.	A. Support 15% recommendation in Land Use section. (see Land Use Goal 5)	All
	B. Empanel committee and develop Plan.	2016; initiate promptly
4. Deer Corridor Signage for safety.	A. Identify key areas and suitable signs.	Road Commissioner

5. Continue and improve focus on large habitat blocks / corridors.	**A.** Consider selective land acquisition (as recommended by Land Use group Goal 5). (Several provisions of the Zoning Ordinance support this policy.)	All; nonprofits

5. Public Health and Safety

Policies	Strategies	Responsibility / Date
1. Protect water quality for public health.	**A.** Propose a shoreland zone septic ordinance.	WCC / Planning Board / Town Manager
	B. Conduct extensive outreach with information on septic system maintenance through the associations. Obtain maps of areas where soils are poorly suited to subsurface waste disposal.	Same

FUTURE LAND USE- Wayne Planning Board

Goals

1. Provide for orderly growth and development in appropriate areas of the community.
2. Protect the rural, small town character of Wayne.

Policies	Strategies	Responsibility/Date
1. Regional coordination. Coordinate the community's land use strategies with other local and regional land use planning efforts that may arise in the future.	**A. Meetings.** Establish close working relationship with local and regional conservation and water quality organizations. Focus on water quality improvement projects with financial support from the Town and other entities to address camp roads and other sources of phosphorus. Reach out to neighboring communities sharing lake frontage to coordinate land use designations and regulatory and non-regulatory strategies.	Planning Boards/Ongoing

Policies	Strategies	Responsibility/Date
2. Growth management. Support the locations, types, scales and intensities of land uses the community desires as stated in its vision.	**A. Ordinance changes.** Using the descriptions provided in the Future Land Use Plan narrative, amend local ordinances as appropriate to:	Selectmen/ Planning Board/Town 2014-2015
	• Create new digital Zoning Map to replace original paper one that went missing. Clearly locate zones and include all elements that make up zones, particularly elements designating Resource Protection R5; and	
	• Create clear definition of wetlands, including forested wetlands, and update references designating wetlands and significant wildlife habitat.	
	• Initiate discussion of possible ordinance change to allow increase in structure height for individual residential wind mill towers only.	Selectmen/ Ongoing
	• Consider expanding the R1 and R6 zones in Wayne Village out from the village center to the Elementary School, out Route 133 to the intersection of Route 219, and east on Route 133 toward Winthrop for some distance.	
	• Allow more flexibility, including reduced setbacks, in the R1 and R6 zones to allow expansion of uses, while being consistent with goals in Natural Resources 4. 1. A.	
	B. Training for local officials. Provide the Selectmen, Overseers, Planning Boards and Code Enforcement Officer with the tools, training, and support necessary to enforce land use regulations, and continue to ensure that the Code Enforcement Officer is certified in accordance with 30-A MRSA Section 4451.	Selectmen/ongoing Selectmen/ 2014
	C. Plan Implementation. Assign responsibility for implementing the Future Land Use Plan to the appropriate committee, board or municipal official.	Code Enforcement Officer/ Ongoing
	D. Record-keeping. Continue to track new development in the community by type and location.	Selectmen or their designee/2017
	E. Periodic review. Periodically (at least every three years) evaluate the implementation of the Comprehensive plan.	Selectmen//Planning Boards/Town

Policies	Strategies	Responsibility/Date
	F. Other. Consider other ordinances, as needed.	ongoing
3. Financial commitment for Village Improvement. Support the level of financial commitment necessary to provide needed infrastructure in growth areas.	• **Capital investment plan.** Include in the Capital Investment Plan anticipated municipal capital investments needed to support proposed land uses. • Evaluate village infrastructure needed to allow increased and varied uses to provide a vibrant, active, walkable village. For example, assess potential areas for town purchase to provide future subsurface wastewater disposal for future uses, with the requirement that developers would pay for the design, construction and maintenance of the wastewater systems. Also, evaluate the feasibility and cost of a sidewalk from the school	Selectmen/Village Advisory Committee 2015

Policies	Strategies	Responsibility/Date
	through the village to the Library or further. Evaluate parking needs and redesign town owned lots in the village to provide more parking spots.	
4. Critical resource areas. Protect critical resource areas from the impacts of development.	• Consider establishing with an annual appropriation, a Water Quality Protection Fund for water quality projects in Wayne using impact fees from new development, general fund, grants and other sources. Establish impact or other fees to provide revenue to the Fund. • In cooperation with Kennebec Land Trust, Maine Farm Land Trust, Small Woodland Owners Association of Maine and other conservation entities, set a goal of, within ten years, conserving 15% of the remaining developable land in Wayne, with a prioritized system saving the most critical resource areas, including farmland, unbroken forest blocks, significant wildlife habitat and significant wetlands. • Establish a land acquisition fund with an annual appropriation, to permanently conserve by fee or conservation easement, 15% of Wayne's remaining undeveloped land including the most significant critical resource areas, undeveloped shoreland, agricultural land and forests. The fund will be created through impact fees, grants, donations and tax revenue.	Selectmen/budget committee/planning board/conservation committee
5. Historic and archaeological resources. Protect to the greatest extent practicable the significant historic and archaeological resources in the community.	**A. Identified sites.** For sites with identified potential for historical or archaeological resources by the Maine Historic Preservation Commission, through local land use ordinances, require subdivision or non-residential property developers to determine if any historical or archaeological resources are located on those properties, and to take appropriate steps to protect those resources, including but not limited to, modification of proposed site design, construction timing, and/or extent of excavation.	Selectmen / Planning Boards/Town 2014

Policies	Strategies	Responsibility/Date
	B. Maps. Through local land use ordinances, require the Planning Board to incorporate maps and information provided by the Maine Historic Preservation Commission into its zoning map and review process. **C. Community survey.** Work with the local or county historical society and/or the Maine Historic Preservation Commission to assess the need for, and if necessary plan for, a comprehensive survey of the community's historic and archaeological resources.	Selectmen / Planning Boards/Town 2014 Wayne Historic Society/ 2015
6. Agriculture and Forestry Resources. • Note on zoning map any lands identified as prime farmland; • Promote the use of best management practices for timber harvesting and agricultural production; and • Support farming and forestry and encourage their economic viability.	**A. Taxation programs.** Continue to provide owners of productive farm and forest land information on how to enroll in current use taxation programs. **B. Local Agriculture and Wood Markets.** Continue to support the Wayne Farmers' Market and encourage local food production and local wood markets, processing, and marketing.	Selectmen / Planning Boards/Town/ as needed Selectmen / Planning Boards/Town/ as needed Town Office/Ongoing Town Office/as needed

7. Accessibility: Developing performance standards/ specifications better outlining expectations of all parties (contractors, private landowners and the Town) involved when developing new public or private roads or accessing new or existing public or private roads in town will result in more positive outcomes - safer roads (less accidents), more accessible roads (year road), healthier roads (not polluting great ponds) and stronger roads (lasting longer).	A. Public-Private Road Standards Ordinance: This ordinance will set road design standards to make all roads (public and private) and driveways better accessible by emergency services B.Town Right-of-Way Access Management Ordinance: This ordinance will better define access points to Town right-of-ways to minimize traffic accidents and allow for safer travel on Town Right of Way by automobiles, bicycles and pedestrians. This ordinance will protect the Town's interests when a developer/ utility company needs to access the Town's Right of Way.	Planning Board/ Road Planning Board/ Road Commissioner

To: Board of Selectmen

From: Aaron Chrostowsky, Town Manager

Re: Budget Committee Vacancy

Date: 10/7/2014

Enclosed you will see, Don Welsh's resignation letter from his position on the Budget Committee. Below is his term expiration and state statute governing his replacement on the Budget Committee.

Budget Committee (5-Year Term, Expires 6/30/2016)

According to 30-A MRSA §2602, when there is an unanticipated vacancy in an office other than selectmen or school committee, the vacancy must be filled by appointment by the selectmen even if the official is customary elected. Moreover, the appointment is for the full, unexpired term.

Manager Recommendation:

- Accept Mr. Welsh's resignation with regrets and send him a letter of thanks for his service.
- Advertise locally (Wayne Messenger, website) for residents interested in serving on the Budget Committee

Date: October 1, 2014

From: Donald T. Welsh

To: Aaron Chrostowsky, Town Manager, Town of Wayne

Subject: Resignation From Budget Committee

Dear Aaron,

As a result of my being elected to the Board of Selectmen in Wayne I wish to resign from my position as a Member of the Budget Committee effective this date.

Sincerely,

Don Welsh

Town of Wayne

P.O. Box 400; 48 Pond Road
Wayne, ME 04284
Phone: (207) 685-4983 Fax: (207) 685-3836
http://www.waynemaine.org

DATE: **August 20, 2014**

Mr. Ronald H.R. Smith, Principal
RHR Smith & Company, CPAs
3 Old Orchard Road
Buxton, Maine 04093

Dear Ron:

We are providing this letter in connection with your audit of the financial statements of the **Town of Wayne** which comprise

1. the respective financial position of **the governmental activities, each major fund, and the aggregate remaining fund information as of June 30, 2014,** and
2. the respective changes in financial position and, where applicable,
3. cash flows for the period then ended, and
4. the related notes to the financial statements,

for the purpose of expressing opinions as to whether the financial statements are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement. An omission or misstatement that is monetarily small in amount could be considered material as a result of qualitative factors.

We confirm, to the best of our knowledge and belief, as of **August 20, 2014** the following representations made to you during your audit(s).

Financial Statements

1. We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated , including our responsibility for the preparation and fair presentation of the financial statements and for preparation of the supplementary information in accordance with the applicable criteria.
2. The financial statements referred to above are fairly presented in conformity with U.S. GAAP, and include all properly classified funds and other financial information of the primary government, and all component units required by generally accepted accounting principles to be included in the financial reporting entity.

3. We acknowledge our responsibility for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
4. We acknowledge our responsibility for the design, implementation, and maintenance of internal control to prevent and detect fraud.
5. Significant assumptions we used in making accounting estimates are reasonable.
6. Related party relationships and transactions, including revenues, expenditures/expenses, loans, transfers, leasing arrangements, and guarantees, and amounts receivable from or payable to related parties have been appropriately accounted for and disclosed in accordance with the requirements of U.S. GAAP.
7. All events subsequent to the date of the financial statements and for which U.S. GAAP requires adjustment or disclosure have been adjusted or disclosed. No events, including instances of noncompliance, have occurred subsequent to the balance sheet date and through the date of this letter that would require adjustment to or disclosure in the aforementioned financial statements
8. The effects of any uncorrected misstatements are immaterial, both individually and in the aggregate, to the financial statements for each opinion unit. A list of any uncorrected misstatements is attached to this representation letter.
9. The effects of any known actual or possible litigation, and asserted or unasserted claims or assessments have been accounted for and disclosed in accordance with U.S. GAAP.
10. Guarantees, whether written or oral, under which the **Town of Wayne** is contingently liable, if any, have been properly recorded or disclosed.

Information Provided

11. We have provided you with:
    a. Access to all information, of which we are aware, that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, and other matters and all audit or relevant monitoring reports, if any, received from funding sources.
    b. Additional information that you have requested from us for the purpose of the audit.
    c. Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
    d. Minutes of the meetings of the **Board of Selectmen** or summaries of actions of recent meetings for which minutes have not yet been prepared.
12. All material transactions have been recorded in the accounting records and are reflected in the financial statements.
13. We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.

14. We have no knowledge of any fraud or suspected fraud that affects the entity and involves:
    - Management,
    - Employees who have significant roles in internal control, or
    - Others where the fraud could have a material effect on the financial statements.
15. We have no knowledge of any allegations of fraud or suspected fraud affecting the entity's financial statements communicated by employees, former employees, regulators, or others.
16. We have no knowledge of instances of noncompliance or suspected noncompliance with provisions of laws, regulations, contracts, or grant agreements, or abuse, whose effects should be considered when preparing financial statements.
17. We have disclosed to you any known actual or possible litigation, and asserted or unasserted claims or assessments that should be accounted for and disclosed in accordance with U.S. GAAP.
18. We have disclosed to you the identity of the entity's related parties and all the related party relationships and transactions of which we are aware.

Government-specific

19. We have made available to you all financial records and related data.
20. There have been no communications from regulatory agencies concerning noncompliance with, or deficiencies in, financial reporting practices.
21. We have taken timely and appropriate steps to remedy any finding of fraud, violations of laws, regulations, contracts, or grant agreements, or abuse that you have reported to us.
22. We have a process to track the status of any audit findings and recommendations.
23. We have identified to you any previous audits, attestation engagements, and other studies related to the audit objectives and whether related recommendations have been implemented.
24. We have provided our views on any reported findings, conclusions, and recommendations, as well as our planned corrective actions, if applicable, for the report.
25. The **Town of Wayne** has no plans or intentions that may materially affect the carrying value or classification of assets, liabilities, or equity.
26. We are responsible for compliance with the laws, regulations, and provisions of contracts and grant agreements applicable to us, including tax or debt limits and debt contracts; and we have identified and disclosed to you all laws, regulations and provisions of contracts and grant agreements that we believe have a direct and material effect on the determination of financial statement amounts or other financial data significant to the audit objectives, including legal and contractual provisions for reporting specific activities in separate funds.
27. There are no violations or possible violations of budget ordinances, laws and regulations (including those pertaining to adopting, approving, and amending budgets), provisions of contracts and grant agreements, tax or debt limits, and any related debt covenants whose effects should be considered for disclosure in the financial statements, or as a basis for recording a loss contingency, or for reporting on noncompliance.
28. As part of your audit, you assisted with preparation of the financial statements and related notes. We have designated an individual with suitable skill, knowledge, or experience to oversee your services and have assumed all management responsibilities. We have reviewed, approved, and accepted responsibility for those financial statements and related notes.
29. The **Town of Wayne** has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral

30. The **Town of Wayne** has complied with all aspects of contractual agreements that would have a material effect on the financial statements in the event of noncompliance.
31. We have followed all applicable laws and regulations in adopting, approving, and amending budgets.
32. The financial statements include all component units as well as joint ventures with an equity interest, and properly disclose all other joint ventures and other related organizations.
33. The financial statements properly classify all funds and activities.
34. All funds that meet the quantitative criteria in GASBS Nos. 34 and 37 for presentation as major are identified and presented as such and all other funds that are presented as major are particularly important to financial statement users.
35. Components of net position (net investment in capital assets; restricted; and unrestricted) and equity amounts are properly classified and, if applicable, approved.
36. Investments, derivative instruments, and land and other real estate held by endowments are properly valued.
37. Provisions for uncollectible receivables have been properly identified and recorded.
38. Expenses have been appropriately classified in or allocated to functions and programs in the statement of activities, and allocations have been made on a reasonable basis.
39. Revenues are appropriately classified in the statement of activities within program revenues, general revenues, contributions to term or permanent endowments, or contributions to permanent fund principal.
40. Interfund, internal, and intra-entity activity and balances have been appropriately classified and reported.
41. We believe that the actuarial assumptions and methods used to measure pension and OPEB liabilities and costs for financial accounting purposes are appropriate in the circumstances.
42. Any special and extraordinary items are appropriately classified and reported.
43. Deposits and investment securities and derivative instruments are properly classified as to risk and are properly disclosed.
44. Capital assets, including infrastructure and intangible assets, are properly capitalized, reported, and, if applicable, depreciated.
45. We have appropriately disclosed the **Town of Wayne**'s policy regarding whether to first apply restricted or unrestricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available and have determined that net position is properly recognized under the policy.
46. With respect to any non-attest services provided by you, we have 1) assumed all management responsibilities, 2) designated an individual with suitable skill, knowledge or experience to oversee the services, 3) evaluated the adequacy and results of the services performed, and 4) accepted responsibility for the results of the service.
47. We acknowledge our responsibility for the required supplementary information (RSI). The RSI is measured and presented within prescribed guidelines and the methods of measurement and presentation have not changed from those used in the prior period. We have disclosed to you any significant assumptions and interpretations underlying the measurement and presentation of the RSI.

48. With respect to any supplementary information on which an opinion is issued, we acknowledge our responsibility for presenting the supplementary information in accordance with accounting principles generally accepted in the United States of America, and we believe the supplementary information, including its form and content, is fairly presented in accordance with accounting principles generally accepted in the United States of America. The methods of measurement and presentation of the supplementary information have not changed from those used in the prior period, and we have disclosed to you any significant assumptions or interpretations underlying the measurement and presentation of the supplementary information.
49. With respect to the journal entries posted to our internal financial statements during the audit, we agree with all journal entries made and have made these entries accordingly. We understand we are responsible for the presentation and accuracy of the journal entries.

Signed:	Ceran Chrostowsky	Signed:	
Title:	Town Manager	Title:	

To: Board of Selectmen

From: Aaron Chrostowsky, Town Manager

Re: Mill Pond Park Landscape Proposal

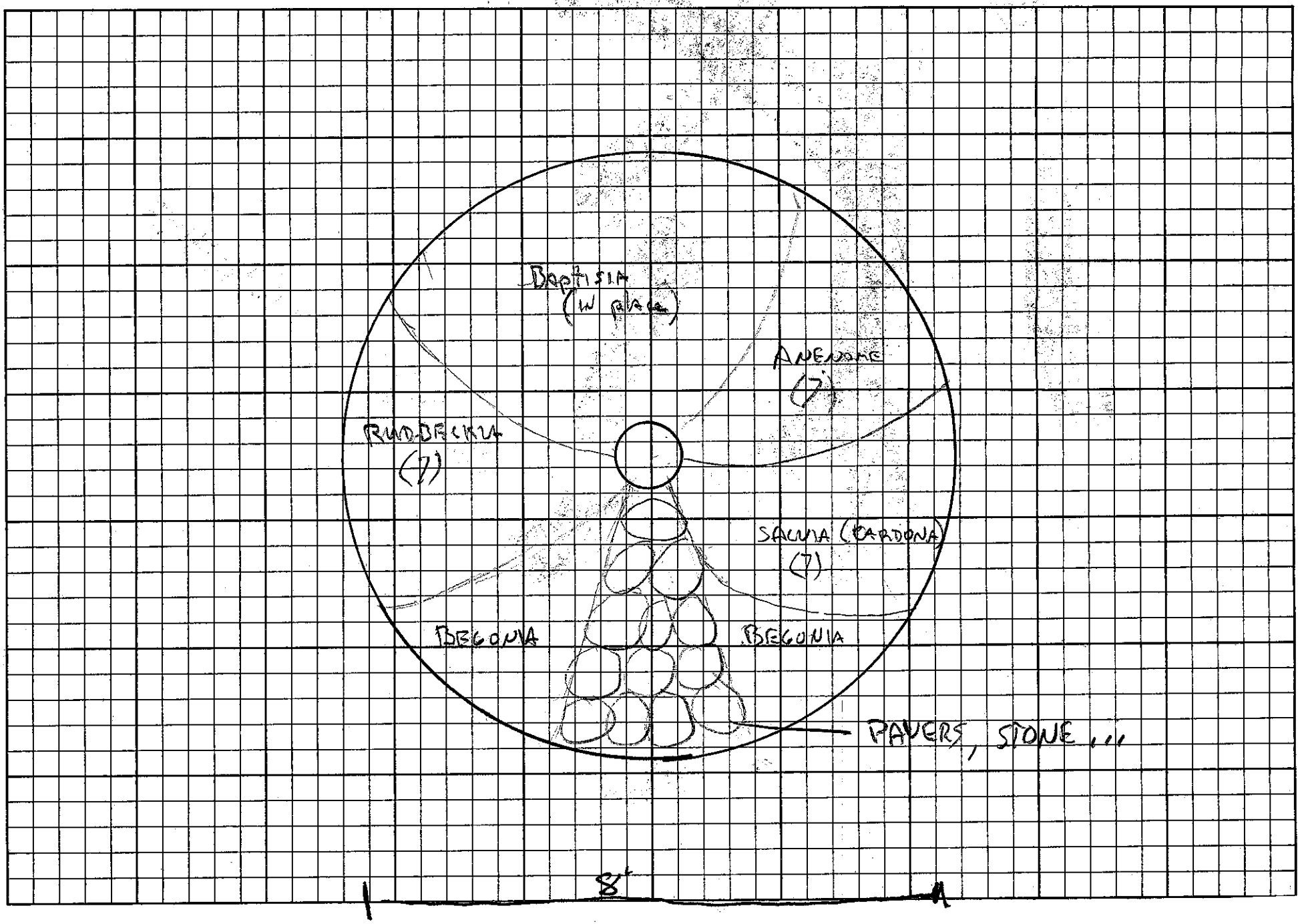
Date: 10/7/2014

Every Memorial Day the Town gathers down at the Park at the Mill Pond for Memorial Day Remembrance Ceremonies. These ceremonies and the Park are a point of pride for the community. Over the last few years, the park has been neglected. In an effort to assist in the overall beautification of the park, I am recommending the Town conduct some landscaping around the flagpole.

I requested the help of Jamie Ault. She prepared the following proposal see enclosed.

Proposed Project Budget	
Loam/ Compost (2 yards)	$40
Mulch (2 yards)	$40
Pavers, Flat Stone	Free
Plants, Perennials	$210
• Anenome (7 plants X $10)	
• Salvia (7 plants x $10)	
• Rudbeckia (7 plants x $10)	
Labor	Free
Total	**$290/ $300**

We can plant this fall with your approval. The Town received a monetary gift of $200 from the Breazeale family to landscape around the benches and flagpole. This project will complete the family's wishes. The Town can contribute up to $100 toward project from the Contingency Account or Lake Protection Account.


BAPTISIA
(IN PLACE)
ANEMONE
(?)
RUDBECKIA
(?)
SALVIA (CARDONA)
(?)
BEGONIA
BEGONIA
PAVERS, STONE ...
8'

9/30/14

AARON,

THE PLANT SELECTION IS tentative.
Any input welcomed.

ALSO, WE WILL NEED 2 YARDS OF LOAM/COMPOST. (MAYBE ONLY ONE) $40

I THINK LARGE FLAT ROCK WOULD BE FINE INSTEAD OF PAVERS

PLANTS ARE BETWEEN $8-10 each
ANNUALS (BEGONIAS) ARE $3/pac
I CAN do the INSTALLATION FOR FREE.
But some one must water regularly

JAMES

townmanager@waynemaine.org

From: Gatcomb, Ross E - APHIS <Ross.E.Gatcomb@aphis.usda.gov>
Sent: Wednesday, September 24, 2014 1:53 PM
To: townmanager@waynemaine.org
Subject: Beaver Exclusion Work Plan
Attachments: Wayne Work Plan Beaver Exclusion.doc

Aaron,
I attached a work plan price for an exclusion in that area you showed us. This includes the cost of two Biological Techs to build it, fuel, and materials. The price can lower if we find free materials or if it takes less time to construct the exclusion than usual. As mentioned the exclusion device may need maintenance periodically (example- if a snowplow hits it, ice movement, water flow, etc.). Let me know if you need anything else.

Jessie has seen your flock of geese in an area north of town in a hayed field. He has not seen them in town when he passes by in the morning during the weekday. Let me know if they are back in your areas and if you need me to haze them. I hope they have left as they are supposed to for winter. I hope all is well and have a good day.

Ross E. Gatcomb IV
Wildlife Specialist
USDA, APHIS, Wildlife Services
79 Leighton Road, Suite 12
Augusta, Maine 04330
Office: (207) 629-5181
Cell: (207) 592-4274
Fax: (207) 629-5182

From: townmanager@waynemaine.org [mailto:townmanager@waynemaine.org]
Sent: Tuesday, September 23, 2014 5:20 PM
To: Gatcomb, Ross E - APHIS
Subject: RE: Cost for Hazing Geese

Ross

Can you get me your proposal for the beaver exclusion for the culvert?

-Aaron

From: Gatcomb, Ross E - APHIS [mailto:Ross.E.Gatcomb@aphis.usda.gov]
Sent: Thursday, August 21, 2014 3:32 PM
To: townmanager@waynemaine.org
Subject: RE: Cost for Hazing Geese

Aaron,
I left a message at your office yesterday. I am available to do this next week. I want to stop by before I start to give you some ideas and just ask some questions so we can be effective. Take care and have a good day.

Ross E. Gatcomb IV
Wildlife Specialist
USDA, APHIS, Wildlife Services
79 Leighton Road, Suite 12

WORK PLAN

Wildlife Species: Beaver

Description of Damage: Flooding, Possible Road Damage, Possible Culvert Damage, Debris Buildup, Natural Drainage and Flow Disturbed

Location: Town of Wayne

Services Provided: Exclusion for possible beaver dam

FINANCIAL PLAN

Personnel Costs	$186.36
Travel	$0.00
Vehicle Fuel	$7.47
Supplies	$402.00
Equipment	$0.00
Services	$0.00
Subtotal (Direct Costs)	$ 595.83
Pooled Job Costs	$65.54
Indirect Costs	$96.23
TOTAL	$757.59

TOWN OF WAYNE, ME

Guardrail RFP
Advertisement for Bids

Instruction for Bidders/ General Specifications

The Town of Wayne, ME is seeking bids for a contractor to install new or recycled galvanized guardrail with curved ends and posts at several locations on Old Winthrop Road and Mount Pisgah Road.

The contractor will provide all materials, labor and equipment to complete the following tasks:

Old Winthrop Road (Culvert)
- Install new or recycled galvanized guardrail with curved ends and posts. (35' x 2)

Old Winthrop Road (Dry Hydrant/ Culvert/ Pond)
- Install new or recycled galvanized guardrail with curved ends and posts. (75' x 2)
- Install new or recycled galvanized guardrail with curved ends and posts. (110')

Old Winthrop Road (Bridge)
- Install new or recycled galvanized guardrail with curved ends and posts. (50' x 2)

Mount Pisgah Road (Boat Ramp)
- Install new or recycled galvanized guardrail with curved ends and posts. (75')

Must install guardrail and posts according to MDOT specifications.

The successful bidder (contractor) shall give the Town an insurance certificate indicating at a minimum the contractor's business automobile, worker's compensation, and general liability insurance coverage.

All bids must be submitted on the form supplied by the Town. All questions regarding the bidding or specifications must be directed to Aaron Chrostowsky, Town Manager, by mail at **P.O. Box 400, 48 Pond Road, Wayne, ME 04284**, by email at townmanager@waynemaine.org, by fax at **(207) 685-3836** or by telephone at **(207) 685-4983**.

The Board of Selectmen reserves the right to waive formalities or reject any or all bids when such action is in the best interest of the Town.

Town of Wayne
Guardrail RFP
BID FORM

Priority will be given to the contractor who demonstrates the most durable and affordable cost deal to Town.

Recycled Galvanized Guardrail

Old Winthrop Road (Culvert)
Install recycled galvanized guardrail with curved ends and posts. (35' x 2) $_____

Old Winthrop Road (Dry Hydrant/ Culvert/ Pond)
Install recycled galvanized guardrail with curved ends and posts. (75' x 2) $_____
Install recycled galvanized guardrail with curved ends and posts. (110') $_____

Old Winthrop Road (Bridge)
Install recycled galvanized guardrail with curved ends and posts. (50' x 2) $_____

Mount Pisgah Road (Boat Ramp)
Install recycled galvanized guardrail with curved ends and posts. (75') $_____

Total Project Cost: $_____

New Galvanized Guardrail

Old Winthrop Road (Culvert)
Install new galvanized guardrail with curved ends and posts. (35' x 2) $_____

Old Winthrop Road (Dry Hydrant/ Culvert/ Pond)
Install new galvanized guardrail with curved ends and posts. (75' x 2) $_____
Install new galvanized guardrail with curved ends and posts. (110') $_____

Old Winthrop Road (Bridge)
Install new galvanized guardrail with curved ends and posts. (50' x 2) $_____

Mount Pisgah Road (Boat Ramp)
Install new galvanized guardrail with curved ends and posts. (75') $_____

Total Project Cost: $_____

Date: _____ Company: _____

Mailing Address: _____ Name: _____

_____ Title: _____

Signature: _____

Tel. No.: _____ Fax No.: _____

Town of Wayne
Guardrail RFP
BID FORM

Priority will be given to the contractor who demonstrates the most durable and affordable cost deal to Town.

Recycled Galvanized Guardrail

Old Winthrop Road (Culvert)
Install recycled galvanized guardrail with curved ends and posts. (35' x 2) $ 1510.00

Old Winthrop Road (Dry Hydrant/ Culvert/ Pond)
Install recycled galvanized guardrail with curved ends and posts. (75' x 2) $ 2435.00
Install recycled galvanized guardrail with curved ends and posts. (110') $ 1790.00

Old Winthrop Road (Bridge)
Install recycled galvanized guardrail with curved ends and posts. (50' x 2) $ 1780.00

Mount Pisgah Road (Boat Ramp)
Install recycled galvanized guardrail with curved ends and posts. (75') $ 1215.00

Total Project Cost: $ 8,730.00

New Galvanized Guardrail

Old Winthrop Road (Culvert)
Install new galvanized guardrail with curved ends and posts. (35' x 2) $ 1935.00

Old Winthrop Road (Dry Hydrant/ Culvert/ Pond)
Install new galvanized guardrail with curved ends and posts. (75' x 2) $ 3300.00
Install new galvanized guardrail with curved ends and posts. (110') $ 2440.00

Old Winthrop Road (Bridge)
Install new galvanized guardrail with curved ends and posts. (50' x 2) $ 2355.00

Mount Pisgah Road (Boat Ramp)
Install new galvanized guardrail with curved ends and posts. (75') $ 1650.00

Total Project Cost: $ 11,680.00

Date: 10/3/14

Mailing Address: P.O. Box 27A
Cumberland, ME 04021

Tel. No.: 829-5549

Company: Main Line Fence Co.

Name: Rocky Cianchette

Title: President

Signature: [illegible]

Fax No.: 829-5943

Maranacook Area School District

Regional School Unit No. 38

A Caring School Community Dedicated to Excellence

Donna H. Wolfrom, Ed.D.
Superintendent of Schools

Nancy Harriman, Ph.D.
Director of Curriculum, Instruction & Assessment

Tel. 207-685-3336

Ryan Meserve
Special Education Director

Brigette Williams
Finance Manager

Fax. 207-685-4703

September 17, 2014

Dear RSU #38 Community Select Board Members:

We would like to invite you to attend a joint meeting with the RSU #38 School Board on March 4, 2015 at 6:30 p.m. at the Maranacook Community High School to discuss the draft FY16 RSU #38 school budget.

We had many positive comments about the joint meeting during last year's budget process and are committed to again providing this experience. Members of both boards felt that this meeting gave participants the opportunity to ask each other questions about and give input on issues that would impact the RSU #38 budget. We believe that the opportunity for open communication is invaluable to the budget process.

Below is a list of the RSU #38 budget meetings. We encourage someone from your Select Board to attend these meetings in order to gain a better understanding of the details of the draft budget prior to the March 4 meeting. At these meetings administrators will describe their budgets and discuss any changes that they feel are necessary for FY16. The schedule for the RSU #38 budget meetings is as follows and we would welcome your attendance:

- January 7, business meeting & budget overview
- January 21, budget workshop
- February 4, business meeting
- February 25, budget workshop
- March 4, business meeting, joint budget meeting with select boards
- March 18, budget workshop
- March 25, budget workshop, budget deliberations, follow-up and decision making
- April 1, business meeting, budget deliberations, follow-up and decision making
- April 8 budget workshop, budget deliberations, follow-up and decision making
- April 15, business meeting, vote on budget
- May 13, RSU 38 Annual Meeting, 7:00 p.m.

We look forward to the March 4 meeting where we can openly discuss the draft budget and raise and answer questions that will promote a better understanding of the needs of the RSU #38 community. We hope you can join us for this meeting.

Sincerely,

Donna H. Wolfrom
Superintendent of Schools

David Greenham
RSU #38 Board Chairperson

Expense Summary Report

Fund: 1
ALL Months

Account	Budget Net	YTD Net	Unexpended Balance	Percent Spent
100 - General Admin	234,144.00	82,069.38	152,074.62	35.05
01 - Salaries	**143,768.00**	**37,433.98**	**106,334.02**	**26.04**
01 - Selectmen	7,162.00	2,387.40	4,774.60	33.33
05 - Town Manager	45,390.00	12,219.20	33,170.80	26.92
15 - Treasurer	3,000.00	1,000.00	2,000.00	33.33
20 - Tax Collector	20,050.00	5,736.99	14,313.01	28.61
25 - Town Clerk	21,216.00	6,059.13	15,156.87	28.56
30 - Office Clerk	1,000.00	0.00	1,000.00	0.00
35 - Meeting Clerk	1,179.00	0.00	1,179.00	0.00
70 - Med/Fica	7,573.00	2,096.29	5,476.71	27.68
75 - Health Insurance	31,905.00	7,803.63	24,101.37	24.46
80 - Retirement	4,430.00	0.00	4,430.00	0.00
81 - Income Protection plan	863.00	131.34	731.66	15.22
02 - Operating Expense	**31,776.00**	**18,130.69**	**13,645.31**	**57.06**
01 - Office Expense	4,000.00	938.57	3,061.43	23.46
05 - Travel expenses	2,000.00	185.92	1,814.08	9.30
10 - Training Expense	4,000.00	295.00	3,705.00	7.38
15 - Maintenance and Repairs	1,000.00	237.75	762.25	23.78
20 - Dues	4,826.00	2,695.00	2,131.00	55.84
25 - Computer Repairs	2,000.00	291.50	1,708.50	14.58
30 - Computer Software	8,000.00	8,986.97	-986.97	112.34
35 - Website	750.00	750.00	0.00	100.00
40 - Town Report	1,000.00	0.00	1,000.00	0.00
45 - Sunshine Fund	200.00	62.97	137.03	31.49
50 - Tax Administration	4,000.00	3,687.01	312.99	92.18
03 - Contractual	**50,800.00**	**22,857.02**	**27,942.98**	**44.99**
01 - Legal Services	15,000.00	6,552.36	8,447.64	43.68
05 - Audit Services	7,100.00	5,040.00	2,060.00	70.99
15 - Insurance	20,000.00	8,158.00	11,842.00	40.79
20 - Rent	6,700.00	0.00	6,700.00	0.00
25 - Copier lease	2,000.00	3,106.66	-1,106.66	155.33
05 - Utilities	**2,800.00**	**456.19**	**2,343.81**	**16.29**
01 - Telephone	2,800.00	456.19	2,343.81	16.29
65 - Unclassified	**5,000.00**	**3,191.50**	**1,808.50**	**63.83**
01 - Contigent	5,000.00	3,191.50	1,808.50	63.83
101 - Debt Service	99,000.00	37,944.00	61,056.00	38.33
15 - Debt Service	**99,000.00**	**37,944.00**	**61,056.00**	**38.33**
05 - North Wayne Road Bond	34,000.00	37,944.00	-3,944.00	111.60
15 - Old Winthrop Road Bond	65,000.00	0.00	65,000.00	0.00
102 - Elections & Hearings	3,938.00	0.00	3,938.00	0.00
01 - Salaries	**1,938.00**	**0.00**	**1,938.00**	**0.00**
41 - Elections clerk	1,800.00	0.00	1,800.00	0.00
70 - Med/Fica	138.00	0.00	138.00	0.00
02 - Operating Expense	**2,000.00**	**0.00**	**2,000.00**	**0.00**
01 - Office Expense	2,000.00	0.00	2,000.00	0.00
103 - General Assistance	5,000.00	0.00	5,000.00	0.00
10 - Social Services/Community Serv	**5,000.00**	**0.00**	**5,000.00**	**0.00**
85 - General Assistance	5,000.00	0.00	5,000.00	0.00

Expense Summary Report

Fund: 1
ALL Months

Account	Budget Net	YTD Net	Unexpended Balance	Percent Spent
104 - Fire Department CONT'D				
104 - Fire Department	55,995.00	4,578.75	49,416.25	8.18
01 - Salaries	**13,995.00**	**2,152.98**	**11,842.02**	**15.38**
50 - Chief Officers stipends	6,000.00	1,999.98	4,000.02	33.33
52 - Firefighter stipends	7,000.00	0.00	7,000.00	0.00
70 - Med/Fica	995.00	153.00	842.00	15.38
02 - Operating Expense	**40,000.00**	**2,425.77**	**37,574.23**	**6.06**
60 - Fire Dept Operations	22,000.00	1,286.75	20,713.25	5.85
61 - Fire Communications	4,000.00	1,139.02	2,860.98	28.48
62 - Fire Capital	14,000.00	0.00	14,000.00	0.00
105 - Assessing	19,700.00	3,499.98	16,200.02	17.77
03 - Contractual	**19,700.00**	**3,499.98**	**16,200.02**	**17.77**
30 - Assessing/Mapping	14,000.00	3,499.98	10,500.02	25.00
35 - Quarterly review	5,700.00	0.00	5,700.00	0.00
106 - Animal Control	5,130.00	1,549.13	3,580.87	30.20
01 - Salaries	**3,230.00**	**1,076.50**	**2,153.50**	**33.33**
55 - Animal control officer	3,000.00	1,000.00	2,000.00	33.33
70 - Med/Fica	230.00	76.50	153.50	33.26
10 - Social Services/Community Serv	**1,900.00**	**472.63**	**1,427.37**	**24.88**
90 - Humane Society	1,900.00	472.63	1,427.37	24.88
107 - Code Enforcement	13,514.00	3,588.74	9,925.26	26.56
01 - Salaries	**12,514.00**	**3,427.62**	**9,086.38**	**27.39**
56 - Code Enforcement Officer	11,625.00	3,184.02	8,440.98	27.39
70 - Med/Fica	889.00	243.60	645.40	27.40
65 - Unclassified	**1,000.00**	**161.12**	**838.88**	**16.11**
30 - Ordinance & Mapping	1,000.00	161.12	838.88	16.11
108 - Public Safety	31,362.00	16,955.45	14,406.55	54.06
03 - Contractual	**25,362.00**	**15,396.34**	**9,965.66**	**60.71**
40 - Ambulance	9,512.00	9,512.00	0.00	100.00
45 - Sheriff Dept	4,000.00	3,080.00	920.00	77.00
50 - PSAP Dispatching	11,850.00	2,804.34	9,045.66	23.67
05 - Utilities	**6,000.00**	**1,559.11**	**4,440.89**	**25.99**
20 - Street lights	6,000.00	1,559.11	4,440.89	25.99
109 - Roads	318,853.00	85,483.46	233,369.54	26.81
03 - Contractual	**160,603.00**	**1,140.64**	**159,462.36**	**0.71**
55 - Parking lot Plowing	3,100.00	0.00	3,100.00	0.00
60 - Road Plowing	152,503.00	0.00	152,503.00	0.00
75 - Roadside mowing	4,000.00	1,140.64	2,859.36	28.52
80 - Landfill mowing	1,000.00	0.00	1,000.00	0.00
05 - Utilities	**500.00**	**59.84**	**440.16**	**11.97**
05 - Electricity	500.00	59.84	440.16	11.97
25 - ROADS	**157,750.00**	**84,282.98**	**73,467.02**	**53.43**
01 - Roads Administration	2,000.00	676.50	1,323.50	33.83
05 - Brush/Tree removal	15,000.00	8,875.00	6,125.00	59.17
10 - Calcium chloride	9,000.00	6,800.00	2,200.00	75.56
15 - Sweeping	4,000.00	0.00	4,000.00	0.00
20 - Patching	5,000.00	353.00	4,647.00	7.06

Expense Summary Report

Fund: 1
ALL Months

Account	Budget Net	YTD Net	Unexpended Balance	Percent Spent
109 - Roads CONTD				
30 - Signs	3,000.00	874.55	2,125.45	29.15
35 - Painting	750.00	900.00	-150.00	120.00
40 - Culverts	20,000.00	6,661.44	13,338.56	33.31
45 - Gravel	20,000.00	19,610.13	389.87	98.05
46 - Winter salt	21,000.00	0.00	21,000.00	0.00
55 - Crack sealing	2,000.00	3,100.00	-1,100.00	155.00
70 - Grading	15,000.00	1,410.00	13,590.00	9.40
75 - Ditching	40,000.00	35,022.36	4,977.64	87.56
80 - Catch Basin	1,000.00	0.00	1,000.00	0.00
110 - Transfer Station	110,959.00	28,948.11	82,010.89	26.09
02 - Operating Expense	**4,000.00**	**742.50**	**3,257.50**	**18.56**
80 - Hazardous waste	1,000.00	0.00	1,000.00	0.00
85 - Backhoe rentalTransfer station	3,000.00	742.50	2,257.50	24.75
03 - Contractual	**106,959.00**	**28,205.61**	**78,753.39**	**26.37**
65 - Transfer Station	106,959.00	28,205.61	78,753.39	26.37
111 - Outside Agencies	20,320.00	19,720.00	600.00	97.05
10 - Social Services/Community Serv	**20,320.00**	**19,720.00**	**600.00**	**97.05**
01 - Library	6,000.00	6,000.00	0.00	100.00
10 - Archival board	600.00	0.00	600.00	0.00
15 - Messenger	1,200.00	1,200.00	0.00	100.00
20 - Cemetery Association	3,500.00	3,500.00	0.00	100.00
25 - Community Action	3,300.00	3,300.00	0.00	100.00
30 - Senior Spectrum	1,004.00	1,004.00	0.00	100.00
35 - Hospice	1,000.00	1,000.00	0.00	100.00
45 - Public Broadcasting	100.00	100.00	0.00	100.00
50 - Kennebec Mental health	1,600.00	1,600.00	0.00	100.00
60 - Red Cross	1,200.00	1,200.00	0.00	100.00
65 - Crisis Spport	416.00	416.00	0.00	100.00
94 - Winthrop Food Pantry	400.00	400.00	0.00	100.00
112 - Recreation	23,000.00	10,342.87	12,657.13	44.97
02 - Operating Expense	**4,300.00**	**0.00**	**4,300.00**	**0.00**
90 - Ladd Operational expenses	4,300.00	0.00	4,300.00	0.00
03 - Contractual	**5,350.00**	**2,292.87**	**3,057.13**	**42.86**
70 - Park Mowing	2,150.00	921.42	1,228.58	42.86
71 - Ladd Mowing	3,200.00	1,371.45	1,828.55	42.86
10 - Social Services/Community Serv	**8,350.00**	**8,050.00**	**300.00**	**96.41**
91 - Kennebec Land Trust	250.00	250.00	0.00	100.00
92 - Friends of Cobbossee Watershe	1,300.00	1,300.00	0.00	100.00
93 - Memorial Day	300.00	0.00	300.00	0.00
96 - Athletic League	500.00	500.00	0.00	100.00
97 - Andro Lake Improve Corp	1,500.00	1,500.00	0.00	100.00
98 - Andro Yacht club	500.00	500.00	0.00	100.00
99 - 30 Mile Wateshed	4,000.00	4,000.00	0.00	100.00
65 - Unclassified	**5,000.00**	**0.00**	**5,000.00**	**0.00**
25 - Lake Protection	5,000.00	0.00	5,000.00	0.00
113 - Land and Buildings	1,500.00	495.80	1,004.20	33.05
02 - Operating Expense	**600.00**	**110.09**	**489.91**	**18.35**

Expense Summary Report

Fund: 1
ALL Months

Account	Budget Net	YTD Net	Unexpended Balance	Percent Spent
113 - Land and Buildings CONT'D				
95 - NW Schoolhouse	200.00	31.39	168.61	15.70
96 - NW Building	200.00	44.26	155.74	22.13
97 - Town House	200.00	34.44	165.56	17.22
03 - Contractual	**900.00**	**385.71**	**514.29**	**42.86**
70 - Park Mowing	0.00	385.71	-385.71	----
72 - Historic Property Mowing	900.00	0.00	900.00	0.00
114 - Capital Reserves transfers	138,500.00	138,500.00	0.00	100.00
52 - CAPITAL RESERVE	**138,500.00**	**138,500.00**	**0.00**	**100.00**
02 - Fire Equipment	5,000.00	5,000.00	0.00	100.00
05 - Fire Truck	20,000.00	20,000.00	0.00	100.00
30 - Cemetery Stone Cleaning Fund	2,500.00	2,500.00	0.00	100.00
45 - Land and Buildings	10,000.00	10,000.00	0.00	100.00
50 - Road Recon. & Pav. Project	60,000.00	60,000.00	0.00	100.00
65 - Town Hall Building	15,000.00	15,000.00	0.00	100.00
70 - Village Improvement Projects	5,000.00	5,000.00	0.00	100.00
75 - Technology Replacement Plan	3,000.00	3,000.00	0.00	100.00
80 - GIS Mapping Project	18,000.00	18,000.00	0.00	100.00
115 - School RSU #38	1,774,654.00	443,663.53	1,330,990.47	25.00
60 - INTER GOVERNMENT	**1,774,654.00**	**443,663.53**	**1,330,990.47**	**25.00**
15 - RSU #38	1,774,654.00	443,663.53	1,330,990.47	25.00
116 - County Tax	203,946.00	197,225.98	6,720.02	96.71
60 - INTER GOVERNMENT	**203,946.00**	**197,225.98**	**6,720.02**	**96.71**
20 - Kennebec County Tax	186,446.00	179,882.30	6,563.70	96.48
21 - six month budget instl 5yr pay	17,500.00	17,343.68	156.32	99.11
117 - Cobbossee Watershed District	2,233.00	744.33	1,488.67	33.33
60 - INTER GOVERNMENT	**2,233.00**	**744.33**	**1,488.67**	**33.33**
25 - Cobbossee Watershed District	2,233.00	744.33	1,488.67	33.33
Final Totals	3,059,748.00	1,075,309.51	1,984,438.49	35.14

Revenue Summary Report

Fund: 1
ALL

Account	Budget Net	YTD Net	Uncollected Balance	Percent Collected
100 - General Admin	**378,129.00**	**2,679,297.94**	**-2,301,168.94**	**708.57**
01 - Banking Interest	1,000.00	0.00	1,000.00	0.00
03 - Lien costs	2,000.00	2,475.63	-475.63	123.78
04 - Interest on taxes	10,000.00	3,512.46	6,487.54	35.12
05 - MV Agent fees	4,000.00	1,448.00	2,552.00	36.20
06 - IFW Agent fees	500.00	117.00	383.00	23.40
07 - Motor Vehicle excise	200,000.00	63,888.18	136,111.82	31.94
08 - Boat Excise	2,000.00	681.00	1,319.00	34.05
09 - Vitals	250.00	220.20	29.80	88.08
13 - Cable TV Franchise	4,300.00	0.00	4,300.00	0.00
14 - Misc revenue	10,000.00	1,817.13	8,182.87	18.17
15 - Surplus	100,000.00	0.00	100,000.00	0.00
21 - State revenue sharing	44,079.00	7,394.27	36,684.73	16.78
25 - Tax Committment	0.00	2,597,744.07	-2,597,744.07	----
103 - General Assistance	**2,500.00**	**0.00**	**2,500.00**	**0.00**
01 - GA Reimbursement	2,500.00	0.00	2,500.00	0.00
105 - Assessing	**29,900.00**	**27,318.00**	**2,582.00**	**91.36**
01 - Tree Growth	4,000.00	0.00	4,000.00	0.00
02 - Homestead Exemption	25,000.00	25,858.00	-858.00	103.43
03 - Veteran reimbursement	900.00	1,460.00	-560.00	162.22
106 - Animal Control	**750.00**	**31.00**	**719.00**	**4.13**
01 - Dog fees	750.00	31.00	719.00	4.13
107 - Code Enforcement	**1,000.00**	**1,189.00**	**-189.00**	**118.90**
01 - Building permits	1,000.00	1,188.00	-188.00	118.80
02 - Yard Sale Permit	0.00	1.00	-1.00	----
109 - Roads	**33,292.00**	**0.00**	**33,292.00**	**0.00**
01 - Local Road Assist Program	33,292.00	0.00	33,292.00	0.00
110 - Transfer Station	**30,000.00**	**0.00**	**30,000.00**	**0.00**
15 - Transfer from Cap. Reserve Fnd	30,000.00	0.00	30,000.00	0.00
Final Totals	**475,571.00**	**2,707,835.94**	**-2,232,264.94**	**569.39**

General Ledger Summary Report

Fund(s): ALL

ALL

Account	Beg Bal Net	YTD Debits	YTD Credits	YTD Net	Pending Activity	Balance Net
1 General Fund	0.00	16,184,741.43	16,184,741.43	0.00	0.00	0.00
Assets	**1,194,117.66**	**4,274,730.95**	**2,640,428.43**	**1,634,302.52**	**0.00**	**2,828,420.18**
100-00 Cash / Checking	1,035,201.10	1,542,053.44	1,029,779.75	512,273.69	0.00	1,547,474.79
110-00 Debit Card Account-Androscogg	2,030.92	0.00	0.00	0.00	0.00	2,030.92
110-01 Cash Drawers	400.00	0.00	0.00	0.00	0.00	400.00
110-03 Andro Savings 1600191314	242,867.27	0.00	0.00	0.00	0.00	242,867.27
150-05 2005 Real Estate Taxes	0.00	0.00	0.00	0.00	0.00	0.00
150-08 2008 Real Estate Taxes	0.00	1,263.96	1,263.96	0.00	0.00	0.00
150-09 2009 Real Estate Taxes	0.00	1,003.46	1,003.46	0.00	0.00	0.00
150-12 2012 Real Estate Taxes	5,636.89	0.00	17.88	-17.88	0.00	5,619.01
150-13 2013 Real Estate Taxes	132,625.27	0.00	134,618.49	-134,618.49	0.00	-1,993.22
150-14 2014 Real Estate Taxes	-2,519.78	2,587,278.38	972,529.58	1,614,748.80	0.00	1,612,229.02
155-04 2004 pp Taxes	4,088.36	0.00	2,820.00	-2,820.00	0.00	1,268.36
155-05 2005 pp Taxes	168.81	0.00	0.00	0.00	0.00	168.81
155-06 2006 pp Taxes	250.19	0.00	0.00	0.00	0.00	250.19
155-07 2007 pp Taxes	261.03	0.00	0.00	0.00	0.00	261.03
155-08 2008 pp Taxes	421.05	0.00	0.00	0.00	0.00	421.05
155-09 2009 pp Taxes	554.20	0.00	0.00	0.00	0.00	554.20
155-10 2010 pp Taxes	880.67	0.00	0.00	0.00	0.00	880.67
155-11 2011 pp Taxes	1,822.39	0.00	0.01	-0.01	0.00	1,822.38
155-12 2012 pp Taxes	1,999.33	0.00	0.01	-0.01	0.00	1,999.32
155-13 2013 pp Taxes	2,154.17	0.00	0.05	-0.05	0.00	2,154.12
155-14 2014 pp Taxes	-23.24	10,465.69	1,735.70	8,729.99	0.00	8,706.75
155-15 2015 Taxes-p	0.00	0.00	0.04	-0.04	0.00	-0.04
160-09 2009 Liens	5,411.87	0.00	0.00	0.00	0.00	5,411.87
160-10 2010 Liens	5,611.57	0.00	0.00	0.00	0.00	5,611.57
160-11 2011Liens	5,611.57	0.00	0.00	0.00	0.00	5,611.57
160-12 2012 Liens	49,917.60	2,160.76	20,127.79	-17,967.03	0.00	31,950.57
160-13 2013 Liens	0.00	83,128.74	8,574.75	74,553.99	0.00	74,553.99
199-02 Due to/from Ladd Rec	-13,238.54	33,133.14	27,176.96	5,956.18	0.00	-7,282.36
199-03 Due to/from Special Revenues	-19,092.60	979.00	905.00	74.00	0.00	-19,018.60
199-04 Due to/from Capital Projects	-268,563.39	12,914.38	438,500.00	-425,585.62	0.00	-694,149.01
199-05 Due to/from Trust Funds	-359.05	350.00	1,375.00	-1,025.00	0.00	-1,384.05
Liabilities	**171,208.02**	**54,471.99**	**56,248.08**	**1,776.09**	**0.00**	**172,984.11**
310-01 BMV	1,118.80	32,393.18	34,585.63	2,192.45	0.00	3,311.25
310-03 State Vital Fees	0.00	0.00	46.80	46.80	0.00	46.80
310-15 IFW	0.00	4,245.58	4,470.38	224.80	0.00	224.80
310-30 Dog License State	0.00	516.50	31.00	-485.50	0.00	-485.50
310-35 State Plumbing Fee 25%	625.00	0.00	328.75	328.75	0.00	953.75
310-36 DEP Plumbing Fee $15.00	60.00	90.00	45.00	-45.00	0.00	15.00
320-05 LPI Plumbing Fee 75%	580.00	1,522.50	986.25	-536.25	0.00	43.75
330-10 Federal withholding	0.00	4,562.08	4,562.08	0.00	0.00	0.00
330-15 Fica withholding	0.00	6,885.36	6,885.36	0.00	0.00	0.00
330-20 Medicare withholding	0.00	1,610.32	1,610.32	0.00	0.00	0.00
330-25 State withholding	0.00	1,400.87	1,400.87	0.00	0.00	0.00
330-31 Vision Withholding	0.00	0.00	0.00	0.00	0.00	0.00
330-50 MMEHT with holding	0.00	1,245.60	1,295.64	50.04	0.00	50.04
400-00 Deferred Tax Revenues	168,824.22	0.00	0.00	0.00	0.00	168,824.22
Fund Balance	**1,022,909.64**	**11,855,542.49**	**13,488,068.92**	**1,632,526.43**	**0.00**	**2,655,436.07**

General Ledger Summary Report

Fund(s): ALL
ALL

Account	Beg Bal Net	Y T D Debits	Y T D Credits	Y T D Net	Pending Activity	Balance Net
1 - General Fund CONT'D						
500-00 Expense control	0.00	1,082,798.49	10,480,232.98	9,397,434.49	0.00	9,397,434.49
510-00 Revenue control	0.00	1,726,713.00	3,007,835.94	1,281,122.94	0.00	1,281,122.94
520-00 Undesignated fund balance	1,022,909.64	9,046,031.00	0.00	-9,046,031.00	0.00	-8,023,121.36
[illegible]						
Assets	**13,238.54**	**27,176.96**	**33,133.14**	**-5,956.18**	**0.00**	**7,282.36**
199-01 Due to/from	13,238.54	27,176.96	33,133.14	-5,956.18	0.00	7,282.36
Liabilities	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Fund Balance	**13,238.54**	**33,133.14**	**27,176.96**	**-5,956.18**	**0.00**	**7,282.36**
500-00 Expense Control	0.00	33,133.14	0.00	-33,133.14	0.00	-33,133.14
510-00 Revenue Control	0.00	0.00	27,176.96	27,176.96	0.00	27,176.96
520-00 Fund Balance	13,238.54	0.00	0.00	0.00	0.00	13,238.54
3 - Special Revenues	0.00	25,306.48	25,306.48	0.00	0.00	0.00
Assets	**20,338.17**	**905.00**	**979.00**	**-74.00**	**0.00**	**20,264.17**
120-01 No. Wayne School House KSB	1,245.57	0.00	0.00	0.00	0.00	1,245.57
199-01 Due to/from	19,092.60	905.00	979.00	-74.00	0.00	19,018.60
Liabilities	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Fund Balance	**20,338.17**	**24,401.48**	**24,327.48**	**-74.00**	**0.00**	**20,264.17**
500-00 Expense Control	0.00	429.00	0.00	-429.00	0.00	-429.00
510-00 Revenue Control	0.00	550.00	21,243.17	20,693.17	0.00	20,693.17
521-00 Fire Ponds	1,633.00	1,633.00	0.00	-1,633.00	0.00	0.00
522-00 Comp Plan	125.00	125.00	0.00	-125.00	0.00	0.00
523-00 Perambulation	966.00	966.00	0.00	-966.00	0.00	0.00
524-00 ADA Compliance	1,450.00	1,450.00	0.00	-1,450.00	0.00	0.00
525-00 Animal Control	2,244.00	2,244.00	0.00	-2,244.00	0.00	0.00
526-00 Pandemic	5,000.00	5,000.00	0.00	-5,000.00	0.00	0.00
527-00 Conservation	812.00	812.00	0.00	-812.00	0.00	0.00
528-00 Snowmobile	0.00	0.00	0.00	0.00	0.00	0.00
529-00 Wayne Rescue	200.00	200.00	0.00	-200.00	0.00	0.00
530-00 Municipal Building	800.00	800.00	0.00	-800.00	0.00	0.00
531-00 Farmers Market	1,063.52	1,063.52	0.00	-1,063.52	0.00	0.00
532-00 Wayne History Project	3,973.42	3,973.42	0.00	-3,973.42	0.00	0.00
533-00 Andro Lake Improvements	875.54	875.54	0.00	-875.54	0.00	0.00
534-00 TOWN BOAT LAUNCH	-3,084.31	0.00	3,084.31	3,084.31	0.00	0.00
535-00 Soccer	1,714.93	1,714.93	0.00	-1,714.93	0.00	0.00
536-00 Softball	468.82	468.82	0.00	-468.82	0.00	0.00
537-00 Baseball	285.68	285.68	0.00	-285.68	0.00	0.00
538-00 Cemetery Lot Sales	550.00	550.00	0.00	-550.00	0.00	0.00
539-00 Community Directory	15.00	15.00	0.00	-15.00	0.00	0.00
540-00 No. Wayne School House	1,245.57	1,245.57	0.00	-1,245.57	0.00	0.00
4 - Capital Reserves	0.00	964,414.05	964,414.05	0.00	0.00	0.00

General Ledger Summary Report

Fund(s): ALL
ALL

Account	Beg Bal Net	YTD Debits	YTD Credits	YTD Net	Pending Activity	Balance Net
4 - Capital Reserves CONTD						
Assets	**512,999.67**	**438,500.00**	**12,914.38**	**425,585.62**	**0.00**	**938,585.29**
109-00 Fire Truck - WAFCU - 24852-00	25.00	0.00	0.00	0.00	0.00	25.00
110-00 Fire Truck - WAFCU - 24852-64	244,411.28	0.00	0.00	0.00	0.00	244,411.28
199-01 Due to/from	268,563.39	438,500.00	12,914.38	425,585.62	0.00	694,149.01
Liabilities	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Fund Balance	**512,999.67**	**525,914.05**	**951,499.67**	**425,585.62**	**0.00**	**938,585.29**
500-00 Expense Control	0.00	12,914.38	0.00	-12,914.38	0.00	-12,914.38
510-00 Revenue Control	0.00	0.00	951,499.67	951,499.67	0.00	951,499.67
520-00 Fund Balance	0.00	0.00	0.00	0.00	0.00	0.00
521-00 Transfer Station	73,572.00	73,572.00	0.00	-73,572.00	0.00	0.00
522-00 Voting Machine	6,500.00	6,500.00	0.00	-6,500.00	0.00	0.00
523-00 Road Reserve	2,515.64	2,515.64	0.00	-2,515.64	0.00	0.00
524-00 Fire Truck Reserve	284,685.99	284,685.99	0.00	-284,685.99	0.00	0.00
525-00 Sand Salt Shed	2,918.64	2,918.64	0.00	-2,918.64	0.00	0.00
526-00 Footbridge	3,767.44	3,767.44	0.00	-3,767.44	0.00	0.00
527-00 Paving Reserve	51,855.15	51,855.15	0.00	-51,855.15	0.00	0.00
529-00 Building maintenance	152.50	152.50	0.00	-152.50	0.00	0.00
530-00 Fire Station Addition	1,591.74	1,591.74	0.00	-1,591.74	0.00	0.00
531-00 Lord Road Paving	30,410.48	30,410.48	0.00	-30,410.48	0.00	0.00
532-00 Hardscrabble Road	2,810.53	2,810.53	0.00	-2,810.53	0.00	0.00
533-00 Lovejoy Pond Dam	18,183.53	18,183.53	0.00	-18,183.53	0.00	0.00
534-00 Land/Building Reserve	6,836.03	6,836.03	0.00	-6,836.03	0.00	0.00
535-00 Cemetery Stone Cleaning	7,400.00	7,400.00	0.00	-7,400.00	0.00	0.00
536-00 Future Town Office	15,000.00	15,000.00	0.00	-15,000.00	0.00	0.00
537-00 Besse Road Chip Seal	4,800.00	4,800.00	0.00	-4,800.00	0.00	0.00
5 - Trust Funds	0.00	1,725.00	1,725.00	0.00	0.00	0.00
Assets	**66,919.65**	**1,375.00**	**350.00**	**1,025.00**	**0.00**	**67,944.65**
101-00 Jaworski Andro 45107709	1,138.40	0.00	0.00	0.00	0.00	1,138.40
103-00 Ruth Lee Andro 45107645	8,461.03	0.00	0.00	0.00	0.00	8,461.03
104-00 Ladd Worthy Poor Andro 4510761	21,088.14	0.00	0.00	0.00	0.00	21,088.14
105-00 Ladd WAFCU 25542-ID 00	25.11	0.00	0.00	0.00	0.00	25.11
106-00 Ladd WAFCU 25542-ID 10	14,722.12	0.00	0.00	0.00	0.00	14,722.12
107-00 Ladd WAFCU 25542-ID 64	21,125.80	0.00	0.00	0.00	0.00	21,125.80
199-01 Due to/from	359.05	1,375.00	350.00	1,025.00	0.00	1,384.05
Liabilities	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Fund Balance	**66,919.65**	**350.00**	**1,375.00**	**1,025.00**	**0.00**	**67,944.65**
500-00 Expense Control	0.00	350.00	0.00	-350.00	0.00	-350.00
510-00 Revenue Control	0.00	0.00	1,375.00	1,375.00	0.00	1,375.00
521-00 Jaworski Fund Balance	1,138.40	0.00	0.00	0.00	0.00	1,138.40
522-00 Ladd Recreation Capital FB	35,873.03	0.00	0.00	0.00	0.00	35,873.03
523-00 Ruth Lee FB	8,461.03	0.00	0.00	0.00	0.00	8,461.03
524-00 Ladd Worthy Poor FB	21,447.19	0.00	0.00	0.00	0.00	21,447.19

General Ledger Summary Report

Fund(s): ALL
ALL

Account	Beg Bal Net	---------- Y T D ---------- Debits	Credits	Net	Pending Activity	Balance Net
Final Totals CONFID						
Final Totals	0.00	17,236,501.06	17,236,501.06	0.00	0.00	0.00